



TRANSPARENCY
INTERNATIONAL
KENYA



**ANNUAL
INSTITUTIONAL
REPORT 2020–2021**



Photo ©TI-Kenya: Community Engagement on Transparency and Accountable mining in Turkana-Kenya

Every effort has been made to verify the accuracy of the information contained in this report. All information was believed to be correct as of December 2021. Nevertheless, Transparency International Kenya cannot accept responsibility for the consequences of its use for other purposes or in other contexts.

www.tikenya.org





TABLE OF CONTENTS

Background Information	6
Strategic Areas Of Focus	7
Board Of Directors	8
Message From The Chair- Board Of Directors	11
Message From Our Executive Director	12
Analysis Of The Operating Environment	14
Detailed Achievements Under Strategic Focus Areas	16
Public Accountability	16
Policy Legal And Institutional Framework	26
Social Justice And Economic Accountability	29
Institutional Development	31
Financial Report	33





ACRONYMS

ALAC	Advocacy and Legal Advice Centres
AGN	African Group of Negotiators
APNAC	Africa Parliamentarians' Network Against Corruption
ASM	Artisanal and Small-Scale Mining
AUABC	African Union Advisory Board on Corruption
A4T	Action for Transparency
BBI	Building Bridges Initiative
CAJ	Commission on Administrative Justice
CBO	Controller of Budget
CDA	Community Development Agreement
CMD	Center for Multi-Party Democracy
COB	Controller of Budget
CSO	Civil Society Organizations
EACC	Ethics and Anti-Corruption Commission
EAP	Employee Assistance Program
HFMC	Health Facility Management Committee
IACC	International Anti-Corruption Conference
IAU	Internal Affairs Unit
IEA	Institute of Economic Affairs
IEC	Information, Education and Communication
IEBC	Independent Electoral and Boundaries Commission
ICT	Information and Communication Technologies
IFF	Illicit Financial Flows
IPOA	Independent Policing Oversight Authority
KLIF	Kenya Leadership Integrity Forum
KNHCR	Kenya National Commission on Human Rights
LIS	Local Integrity System
LSK	Law Society of Kenya
MDTS	Mobile Drug Tracking System
MERL	Monitoring, Evaluation, Research and Learning
NAP	National Action Plan
NMS	Nairobi Metropolitan Services
OAG	Office of the Auditor General
REAP	Rallying Efforts to Accelerate Progress
SMS	Short Message Service
UNFCCC	United Nations Framework Convention on Climate Change





BACKGROUND INFORMATION

TI-Kenya was founded in 1999 in Kenya as a not-for-profit organisation to develop a transparent and corruption-free society through good governance and social justice initiatives. TI-Kenya is one of the autonomous chapters of the global Transparency International (TI) movement that is bound by a common vision of a corruption-free world. The global movement provides a platform for sharing knowledge and experience, as well as developing strategies to respond to regionally distinct patterns of corruption.

The organisation has extensive experience in governance work at the National and county levels. These include direct engagement with the government, the private sector, individuals, and groups. TI-Kenya uses advocacy as its signature approach, complemented by other approaches such as partnerships' development, research, capacity building, and civic engagement.

TI-Kenya has its main office in Nairobi and regional presence in the Coast, Rift Valley, the larger Western Kenya and Eastern Kenya through its four Advocacy and Legal Advice Centres (ALACs) in Nairobi, Mombasa, Eldoret and Kisumu. TI-Kenya also runs programmes in other countries within the East African region in collaboration with other TI chapters and national Civil Society Organizations.





STRATEGIC AREA OF FOCUS

VISION STATEMENT:

A corruption - free Kenya

MISSION STATEMENT:

To champion the fight against corruption by promoting integrity, transparency, and accountability at all levels.

STRATEGIC AREA OF FOCUS:

TI-Kenya's work over the reporting period was anchored on the following strategic focus areas.



PUBLIC ACCOUNTABILITY:

This strategic focus area ensures increased engagement and accountability by citizens and leaders through supporting citizen empowerment and movement building as well as strengthening civilian oversight.



POLICY, LEGAL & INSTITUTIONAL FRAMEWORKS:

This focus area ensures that TI-Kenya continually supports (re) formulation and or enforcement of appropriate accountability focused regulatory frameworks through influencing, coalition building, and capacity development.



SOCIAL JUSTICE & ECONOMIC ACCOUNTABILITY:

This focus area supports the application of social justice and economic accountability across sectors and levels to contribute to a more equitable and inclusive society by addressing present and previous injustices, as well as ensuring equitable distribution of public resources and opportunities.



INSTITUTIONAL DEVELOPMENT:

This focus area ensures that TI-Kenya continually enhances its institutional relevance, effectiveness, and sustainability through the strengthening of internal systems and structures.





BOARD OF DIRECTORS

Mrs. Bernadette W. Musundi, *Chair Board of Directors*

Mrs. Bernadette W. Musundi is the Chair of the Board of Directors at TI-Kenya, a position she was elected to in 2017. She is a former Permanent Secretary in the Office of the Vice President and Ministry of Home Affairs, Heritage and Sports. During her service in the Government of Kenya, she played a key role in spearheading reforms in the Prisons Department and policies that concern gender development and children's welfare. She was instrumental in the coordination of administrative steps which led to the establishment of the Children's Act and initiated the development of the national sports policy framework.

She also served as the Vice President of the International Co-operative Alliance's (ICA) Global Women Committee which developed the policy framework for women in the cooperative movement. She sits on several boards of directors, among them as a Trustee of the Kianda Foundation; and is the current Chair of the Strathmore University Council. She was also the founding Chairperson of Regina Pacis College Board - a constituent College of Catholic University of Eastern Africa (CUEA). Mrs Musundi also served as the National Chair of the Trefoil Women's Guild, Girl Guides Association and as Chair of the Board of Governors for Highridge Teachers College. Mrs Musundi twice served as the Executive Director of the Maendeleo Ya Wanawake Organization (MYWO), among the largest women's NGOs in Eastern Africa.

In October 2016, Mrs. Musundi was appointed and subsequently elected Chair of the Recruitment Panel for the Chairman and Commissioners of the Independent Electoral and Boundaries Commission (IEBC). She is a holder of a Bachelor of Arts and Master of Arts in Co-operative Management. She has also undertaken many professional courses in policy development, management, and adult education both locally and internationally.

Ms. Eva Wangui

Ms. Eva Wangui is a business leader with over 20 years' experience in telecommunications, mobile financial Services, manufacturing industries and consultancy. She has previously worked with Diageo for over 15 years rising to the level of Head of Finance, Bharti Airtel Ltd as the Finance Director and served as Cluster Finance Head - Kenya and Tanzania in Safal Group. She is well versed in Financial Reporting & Analytics, Commercial Finance, Project Management, Board Representations, Business Re-engineering, Controls and Governance, Working Capital Optimization, External Stakeholder Engagements and Talent Leadership.

Ms. Wangui holds a Master's degree in Business Administration from East and Southern Africa Management Institute (ESAMI), Bachelor of Commerce - First Class Honors (Marketing Option), from KCA University, Advanced Management Programme (AMP) from IESE Business School (Spain) and Strathmore Business School (Kenya), Certified Public Accountant of Kenya (CPA K). She joined the TI-Kenya Board of Directors in January 2020.



Dr. Bedan Lyanda Musima

Dr. Bedan Lyanda Musima is the founder and managing director of The Dental & Maxillofacial Imaging Centre Ltd (DAMIC). He is also the founder and chief clinical lead of a multidisciplinary dental centre, Dr Musima and Associates Ltd. He has a wealth of experience in the medical industry having previously worked at the Dental Place Ltd, Upper Hill Medical Centre as an associated dentist and at the University of Pretoria, Department of Orthodontics as a Postgraduate registrar.

He holds a Master of Clinical Dentistry (MCLinDent), Orthodontics and Dentofacial Orthopaedics from the BPP University, United Kingdom, Bachelor of Dental Surgery (BDS) from the University of Nairobi, Kenya, Diploma in Orthodontics (DOrth) from the University of Pretoria, South Africa and a Postgraduate Diploma in Dentistry (PDD) Implantology from The University of Western Cape, South Africa.

Dr. Musima is a member of the British Orthodontic Society, International Association of Dental Research (IADR), American Dental Association (ADA), Kenya Dental Association (KDA) and the Kenya Hospital Association (KHA). He joined the TI-Kenya Board of Directors in January 2020.

Mr. James Muthui

Mr. James Muthui is an Advocate of the High Court of Kenya having been admitted in 2003. He has a vast legal experience in commercial and civil litigation in land disputes, intellectual property, banking law, environmental conservation law, judicial review, employment disputes, debt collection, arbitration and mediation. He is currently a partner at Kaplan and Stratton Advocates.

He holds a Bachelor of Law degree from The University of Nairobi. He is a member of the Law Society of Kenya, Chartered Institute of Arbitrators and International Bar Association. Mr. Muthui is a Commissioner of Oaths (2007) and a Patent Agent, Kenya Industrial Property Institute (2012). He joined the TI-Kenya Board of Directors in February 2020.

Ms. Samira Mary Leakey

Ms. Samira Mary Leakey is a Writer, Editor, Communications and Public Affairs specialist. She has conducted independent consultancies in communications and project management fields with the Turkana Basin Institute, the African Conservation Fund, World Bank, Institute of Economic Affairs, African Medical and Research Foundation and the UNDP Global Environment Facility, Africa Bureau. She co-authored the autobiographical book of Meave Leakey's life in search of human origins.

Ms. Samira holds a master's degree in Public Affairs – International Development Policy Focus from Princeton University, and a Bachelor of Arts in Politics from The University of London, School of Oriental and African Studies. She joined the TI-Kenya Board of Directors in February 2020.

Sheila Masinde,

Sheila Masinde has over 10 years work experience in media, outreach, governance and programme management. She joined TI-Kenya in 2014 from BBC Media Action (British Broadcasting Corporation's international development charity) where she was the Communications and Training Manager. She first worked for Transparency International Kenya from 2009 to 2012 as the Advocacy and Communications



Programme Officer. She has also worked at the Nation Media Group as a radio news presenter for Easy FM and online sub-editor, and I Choose Life as a Programme Trainer and Assistant Programme Manager. She also sits on the board of I Choose Life and serves in the resource mobilization and communications board committee. She holds a Master of Arts in Communication studies from the School of Journalism, University of Nairobi and Bachelor of Arts degree from Kenyatta University. She serves as the secretary to the Board of Directors since January 2020.





MESSAGE FROM THE CHAIR

BOARD OF DIRECTORS



Bernadette W. Musundi (Mrs)
Chair, Board of Directors

This reporting period marked the fourth year of TI-Kenya 2017-2022 strategic plan implementation, thereby marking an important milestone in the fight against corruption as laid out in the concept of action. Within this period, TI-Kenya scaled up the fight against corruption notwithstanding the Covid-19 pandemic whose socio-economic impact continues to adversely affect the world. Under the public accountability pillar, over 13.5 million citizens across the country were empowered through both mainstream and social media platforms. Additionally, the reinvigoration of existing movements as well as partnership with grassroots actors was objectively undertaken to entrench behavior change at grassroots level.

On policy and legislation, TI-Kenya continued to support the development of anti-corruption laws at the international, national and county levels particularly on the protection of Whistleblowers, Electoral Management, Public Procurement and on Access to Information. TI-Kenya scaled up advocacy on social justice with focus on reducing tax evasion, tax avoidance as well as curbing Illicit Financial Flows. TI-Kenya has also increased advocacy efforts towards reducing inequality in resource distribution at domestic and continental level.

As the Covid-19 pandemic continues to impact economies adversely, concerns on corruption have significantly increased in Kenya, with the vice entrenching itself within the health sector and derailing government efforts to combat the pandemic. Kenya had a score of 30 out of 100 in the Corruption Perception Index of 2021, a decline from 31 in 2020, falling below the Sub-Saharan average of 33 and global average of 43 – a score below 50 indicates serious levels of public sector corruption. A clear indication that the fight against corruption is far from being won.

TI-Kenya continues to focus its energies on transparency and accountability in the management of the COVID-19 pandemic and public resources allocated to counter the impact of the pandemic, electoral accountability, public resource accountability, debt management and natural resource governance. These priorities require robust civic engagement, sustainable partnerships and collaborations, elaborate advocacy strategies as well as effective legal and policy regime.

We are grateful to the TI-Kenya membership and Board of Directors, staff, the global TI movement, development partners, civil society and faith-based organisations, academia, private sector and government institutions, and the public for continued support and partnership. We look forward to continuing vibrant collaborations to bolster anti-corruption efforts.





MESSAGE FROM EXECUTIVE DIRECTOR



Sheila Masinde
Executive Director

We continue to champion the fight against corruption by promoting integrity, transparency and accountability at all levels. Over the past four years, we have been delivering our 2017–2022 strategy, that seeks to help us realise the national priorities and global commitments in the fight against corruption. A reflection of the 2020 – 2021 year shows that TI-Kenya has registered considerable progress in achieving the five-year strategic plan. A lot of contributions have been made by our different programmes, units, departments, and regional offices towards the achievement of a corruption-free Kenya. The report focuses on these results while appreciating the various targeted interventions undertaken within our strategic focus areas as follows:

1. Public Accountability

To increase the number of accountable leaders and citizens in Kenya, TI-Kenya reached over 13.5 million citizens through mainstream and social media platforms with anti-corruption messages. Additionally, TI-Kenya scaled up the use of ICT based accountability tools to 11 additional counties, leading to accountability partnerships with grass root actors in these counties. New ICT accountability tools such as, Media Tech-Hub and Campaign Watch were also developed to enhance capacity of our existing technologies. TI-Kenya supported initiatives aimed at strengthening networking amongst anti-corruption agents at both county and national levels in a bid to build momentum on the war against corruption. Through the Advocacy and Legal Advice Centres (ALACs), TI-Kenya offered safe legal aid services to 1,199 citizens within Kenya, thereby aiding victims of corruption in accessing justice.

2. Policy, Legal and Institutional Frameworks

To ensure that there are adequate anti-corruption focused laws to support anti-corruption work, TI-Kenya supported the review of Access to information regulations-2021, Lifestyle Audit Bill-2021, Election Campaign Financing Regulations-2021, Elections (Amendment) Bill- 2021, County Oversight and Accountability Bill-2021 and Public Procurement and Asset Disposal (Amendment) Bill 2020. The organization also supported the review of Open Government Partnership (OGP)-National Action Plan III (NAPIII) and development of OGP -NAPIV, thereby ensuring more effective transparency and accountability frameworks are domesticated for the fight against corruption.



3. Social Justice and Economic Accountability

Within the East African region, TI-Kenya in collaboration with regional TI chapters and other CSO actors ensured that discussions on public debt have illuminated formal and informal conversations thereby putting pressure on governments to put in place transparent and accountable mechanisms of debt management. Additionally, TI-Kenya's advocacy efforts propelled the development of beneficial ownership law in Rwanda as well as subsequent development and implementation of a monitoring framework for beneficial ownership laws/ regulations.

4. Institutional Development

To ensure TI-Kenya continually improves service delivery and meets internal as well as external requirements, the organization finalized the automation of finance and human resource processes, reviewed internal processes to respond to safe and sustainable working models under the COVID-19 pandemic conditions, established an elaborate policy framework to guide its operations and built the capacity of staff on key thematic areas.

We thank all our development partners who significantly supported our interventions and stakeholders in the public and private sectors, CSOs, faith-based institutions, academia and the public that supported TI-Kenya's initiatives.





Sheila Masinde, TI-Kenya Executive Director and other Civic Associations leaders during a meeting with the US Secretary of State, Antony Blinken.

ANALYSIS OF OPERATING ENVIRONMENT

In the period under review, Kenya experienced heightened political activities characterized by to planned review the Constitution of Kenya, 2010. Through the Building Bridges Initiative (BBI), the political class engaged different stakeholders to seek views and build consensus on the constitutional amendment. Whereas the process provided spaces for TI-Kenya and other CSOs to engage in constructive constitutional dialogue, legal huddles bedeviling its ideation and management culminated to High Court and Court of Appeal rulings rendering it unconstitutional, and thereby bringing it to a halt. In view of the anticipated elections in 2022, heightened political activities and realignments decelerated legislative advocacy as party priorities outweighed public interest

Covid-19 pandemic and its management took center stage in the period under review as trade-offs between health management and economic sustainability were made. The government of Kenya relaxed Covid-19 management measures including travel restrictions, meetings and public gatherings among others. This provided opportunity for more dynamic advocacy with virtual engagements being complemented by physical meetings/ forums amid strict observance of safety protocols. However, the pandemic presented corruption challenges as emergency health procurement was riddled with corruption. The Kenya Medical Supplies Authority (KEMSA) scandal in which public resources approximately Kshs.7B were unaccounted reduced the efficacy of the pandemic management efforts while also presenting opportunities for policy and legislative review towards embracing more effective (best practice) procurement practices.

Kenya's economy recovered significantly from the effects of Covid-19 with a growth of 9.9% in the third quarter of 2021 following the gradual easing of containment measures to curb the spread of the Covid-19. The easing of Covid-19 measures allowed key economic sectors to bounce back. However, Kenya's public debt stood at Sh8.2 trillion against the country's nominal GDP estimated at Sh10.7 trillion thereby escalating Kenya's debt distress from moderate to high. The CSOs sector through Okoa Uchumi coalition have been advocating for transparency and accountability in public debt management as a remedial measure towards enhanced management of public debt.



Insecurity continued to threaten domestic peace and stability in Kenya with sporadic terrorist related attacks in the north-eastern parts of Kenya and incessant tribal clashes in Elgeyo Marakwet, Pokot and Turkana Counties. This however did not affect governance interventions directly as much of TI-Kenya's advocacy work was concentrated in Uasin Gishu and Elgeyo Marakwet counties.

Climate change remained a key area of focus with the country experiencing one of the worst droughts in recent history, plunging approximately 2.4M people in dire need of humanitarian assistance. Equally, climate governance remained a key focus area for TI-Kenya particularly in ensuring that adaptation and mitigation measures are more effective through advocating for adoption of robust climate risk insurance mechanisms and transparency and accountability in management of climate governance funds.



DETAILED ACHIEVEMENTS UNDER STRATEGIC FOCUS AREAS

PUBLIC ACCOUNTABILITY

This strategic focus area aims at ensuring increased engagement and accountability by citizens and leaders through supporting citizen empowerment and movement building as well as strengthening civilian oversight.

1. Citizen Empowerment
2. Increased number of knowledgeable citizens recognizing and actively fighting corruption

a.) 13.5M citizens reached through media aided public outreaches to spur anti-corruption civic action

TI-Kenya uses both mainstream and social media platforms as key advocacy platforms to cost effectively reach millions of Kenyans, advocate and spur anti-corruption action. With notable diversity within the Kenyan population, national TV stations, national radio stations, local radio stations, and social media become fit for anti-corruption messaging. In 2020-2021, TI-Kenya reached approximately 14M citizens through 34 radio talk shows, 5 TV talk shows, 14 social media campaigns (tweet chats) and 14 Op-ed prose articles.



Elizabeth Duya from the western regional office in a radio talk show.

Key messages disseminated through these platforms included transparency and accountability in public service delivery including police service, electoral accountability, land corruption, transparency in Covid-19 Management, Illicit Financial Flows, Whistle-blower protection and Ethical Leadership. As a result of the radio talk shows 71(50M, 21F) citizens reported on corruption related cases from different parts of the country. Legal aid and assistance on the reported cases is being offered through the regional offices (ALACs).

b.) Increased use of ICT driven mechanisms to facilitate accountability engagements between citizens and duty bearers

Through the project on Promoting Social Accountability for Improved Health Service Delivery, supported by Uraia, TI-Kenya expanded the use of the Action for Transparency (A4T) tools beyond Nairobi County to 11 additional counties¹. The application and use of these tools enabled TI-Kenya to partner with 11 county-based organisations² working on health governance to enhance application of technology in social accountability works.

As a result of the partnership, there is increased oversight by county based civil society organizations in health governance at the county level using ICT accountability tools. This is demonstrated by the adoption of use of the A4T tools and other ICT platforms modified to meet the needs of the county partners. These tools include: the A4T mobile App, the Citizen Health Accountability Platform, Mobile Drug Tracking System (MDTS), Integrated Commodity Management System, COVID-19 Aid Tracker, and the A4T mobile App.



Through the COVID-19 Aid Tracker, county partners monitored COVID-19 resource use at county level thereby improving transparency and accountability in COVID-19 management. Additionally, in collaboration with the county partners, TI-Kenya conducted a Rapid Assessment on Transparency and Accountability Measures by County Governments' Response to COVID-19 in 12 counties³. The findings from the Rapid Assessment have been used for advocacy by CSOs at national and county levels to demand for policy reforms and action from oversight institutions.

Enhanced partnerships and use of accountability tools and platforms also led to increased reporting on health-related accountability issues from the counties, further highlighting some of the health governance

issues uncovered by the rapid assessment. TI-Kenya in partnership with county partners are engaging the counties with a view to influence institution of policy and legislative measures to improve health management.



Picture: 4 A4T Mobile App

¹ The 11 counties under Uraia include: Baringo, Busia, Elgeyo Marakwet, Kisumu, Bungoma, Nakuru, Nyeri, Machakos, Mombasa, Isiolo, and Garissa.

² Kwacha Africa (Mombasa), Supreme Council of Kenya Muslim (SUPKEM-Garissa), Pastoralist Women for Health and Education (PWHE- Isiolo), Health Rights Advocacy Forum (HERAF - Machakos), Health Rights Advocacy Forum (HERAF - Nyeri), Centre For Enhancing Democracy And Good Governance (CEDGG-Baringo), Iten Integrated Environmental Conservation (IIEC- Elgeyo Marakwet), Centre for Transformational Leadership (CTL-Nakuru), Rural Development Empowerment Organisation (REDO-Bungoma), Community Empowerment And Development Centre (CEDC-Busia), Transform Empowerment for Action Initiative (TEAM-Kisumu)

³ Read more on the report - <https://actionfortransparency.org/knowledge-base/covid-19-rapid-assessment-report/>



Photo: TI-Kenya staff explains Media Tech-Hub Platform to journalist at a function

Through the Media-Tech Hub project supported by the Swedish Institute, TI-Kenya in collaboration with Fojo Media Institute developed the Media-Tech Hub Online Platform⁴ as a sustainable model of ensuring continued improvement of existing technologies such as the A4T mobile App and other ICT based public accountability knowledge platforms for use by journalists.

The Media-Tech Hub includes three main components, the Mentorship Hub⁵, Learning Hub⁶ and Innovation Lab⁷ that enhance journalists access to resources and tools to cover corruption stories as follows:

Through the Media-Tech Hub, 45 journalists (22M, 23F) were trained on investigative journalism and 6 journalists (3 female and 3 male) and 2 mentors (female) awarded a Grant and Mentorship Programme. The Media-Tech Hub has facilitated successful hackathons, towards the development/ modification of the A4T COVID-19 Resource Tracker, FollowCOVIDMoney site and the Campaign Watch Platform.

The Media-Tech Hub has enhanced collaboration between TI-Kenya, Journalists and other CSOs⁸ within the African region through the Consortium for Human Rights and Media in Africa project (CHARM). The CHARM project has promoted networking between journalists and techies to share knowledge and skills through joint hackathons, content development and sharing as well as establishment of working partnerships.

4. <https://mediatechhub.ke/>

5. A platform to share knowledge and skills with experienced media industry players and peers

6. A capacity building platform for journalists to improve their skills in investigative journalism and gain knowledge on governance issues to enhance their reporting on corruption and bad governance

7. A platform for journalists and social change software developers/innovators to share information on challenges facing journalists in investigative journalism and develop innovative solutions leveraging on technology and data, to bring about transparency and accountability

8. Magamba Network; Africa's Voices Foundation; Technosol Africa; Innovation for Change (i4C) Africa Hub; IREX Kenya; Africahackon; African Women in Technology; Bloggers of Zambia; African Surveyors Connect - Zimbabwe; Nigeria Connected Development; CyberSpace Kenya; IltHub





Hackathons within the year

The Action for Transparency (A4T) Project resulted in continued engagement with the Office of the Auditor General (OAG), including supporting continued momentum in implementation of the Citizen Audit Accountability Framework for which the A4T project has influenced through technical team meetings and CSO engagements.



Through the Media-Tech Hub, 45 journalists (22M,23F) were trained on investigative journalisms and 6 journalists (3 female and 3 male) and 2 mentors (female) awarded a Grant and Mentorship Programme.



c.) Support initiatives aimed at strengthening networking amongst anti-corruption agents

The fight against corruption in Kenya requires consolidated efforts as well as multipronged approach from anti-corruption actors particularly in recent times when corruption has mutated and effectively entrenched itself in all sectors of the Kenyan economy. TI-Kenya progressively strengthens anti-corruption actors across the country to scale-up the fight against corruption. In the period under review, TI-Kenya bolstered anti-corruption movements in the country through:

1. Mobilizing CSOs within Kwale to take greater initiative in advocacy work through creation of Kwale Civil Society Consortium with 30 CSOs who will collaborate on governance issues, as a consortium and development of an engagement framework (Consortium MoU).
2. Strengthening the capacity of Kwale Civil Society members through trainings on network building and effective communication. Following the trainings, there is increased desire from CSO members to network and collaborate on governance issues.
3. Strengthening the capacity of Kilifi Civil Society members on Governance areas through 6 capacity building trainings in February and March 2021 on Building Bridges Initiative, Land Corruption and Ethical Leadership in Youth. This provided a safe space for human rights leaders to meet, share information and network.
4. Strengthening the capacity of existing community monitors and Partners (CLNSA, KNCHR, CAJ and IPOA) on land corruption leading to sustained joint interventions on land corruption particularly in case management and emerging issues like forced evictions, and the land question in the upcoming elections.
5. TI-Kenya through its regional offices collaborated with Uasin Gishu CSO network, Machakos CSO Network, Machakos Human Community Resource Persons Network, Kawangware Youth Partnership, Kisumu Budget network, Kisumu County Budget and Economic Forum, Siaya civil Society network, Just City coalition and Kwale CSO network in citizen sensitization, capacity building and strengthening of grassroot networks, consultative meetings, budget monitoring, public participation meetings, budget making processes for 2020-21 and drafting as well as submission of citizen.

In November 2020 TI-Kenya re-established working relations with the Office of the OAG through a courtesy visit which resolved to re-vitalize collaboration on implementation of the Citizen Engagement Framework. TI-Kenya is part of the technical team steering the citizen accountability audit.



Online courtesy call to the office of the Auditor General

TI-Kenya through the A4T project supported Education for All Conference in Nairobi which reviewed the state of education in Kenya, with a focus on the COVID-19 period. The conference brought together state and non-state actors working on education. TI-Kenya made input on Education Financing with information collated from the A4T PET process. To promote transparency and accountability in the health sector, TI-Kenya collaborated with Nairobi Metropolitan Services (NMS) Directorate for Health Services to undertake capacity building for the Health Sector officials in Nairobi County.

The capacity building (training) focused on Governance, Public Finance Management, Public Procurement and Social Accountability thereby equipping county officials with requisite knowledge to improve accountability in service delivery.

d.) Reinvigoration of partnerships to advocate for legal, policy, and institutional reforms.

Within the period under review, TI-Kenya undertook revitalization of partnerships through research on Movement Building within Kenya which identified opportunities, best practices, challenges and gaps faced by governance movements within the Country. The research provided key recommendations and a Coalition Building Framework that guides ongoing engagements to strengthen governance movements within the country. As a result, the National Integrity Alliance and the KLIF CSO sector are currently being realigned to deal with emerging governance issues as well as provide more effective leadership and oversight at national level. Four civilian oversight forums have also been identified for capacity building in collaboration with the OAG to engage in citizen accountability audits.

1. Campaign Watch

Campaign Watch is an election monitoring ICT portal developed by TI-Kenya in collaboration with Mzalendo Trust and the African Parliamentarians Network Against Corruption (APNAC) for use by citizens to monitor and report the use(abuse) of public resources during elections- The development of the portal was motivated by reported cases of public resource use in previous elections particularly by incumbents, giving them unfair advantage in the elections in addition to mismanagement of public assets. To effectively mitigate this vice, which is an affront to basic principles of democracy and governance, the monitoring tool was developed, Journalists and citizens sensitized in readiness for the 2002 general elections.



2. The Public Audit Database

Public Audit Database was developed by TI-Kenya in 2019 to enhance advocacy on public audit accountability. It provides valuable information on audit of national and county public resource expenditure, analysis as well as trends for public consumption and advocacy on enhanced public finance management.

In the period under review, TI-Kenya updated the database with audit reports for all 47 counties for the FYs 2017/2018 and 2018/2019 for citizens and CSOs to use in demanding accountable use of public resources as well as monitoring public expenditure particularly in areas of concern as per previous audit reports.

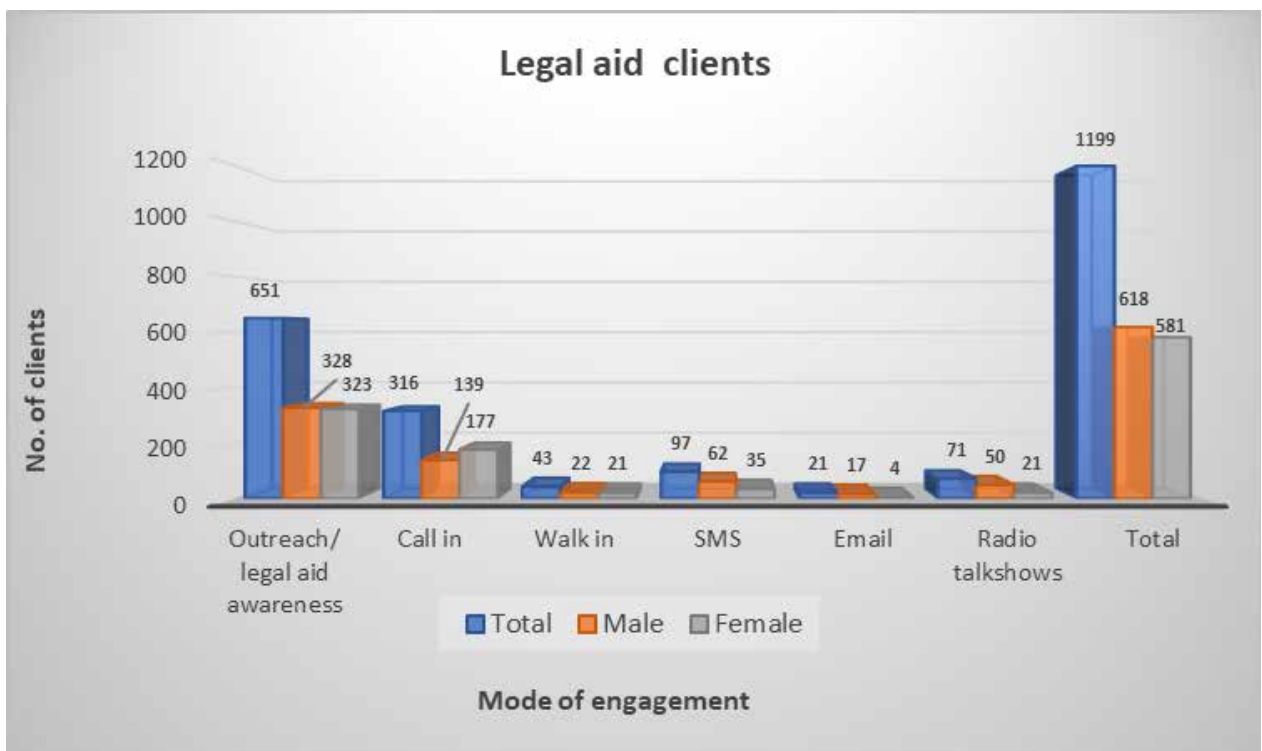


3. Growth of complaint reporting mechanisms in the mining sector

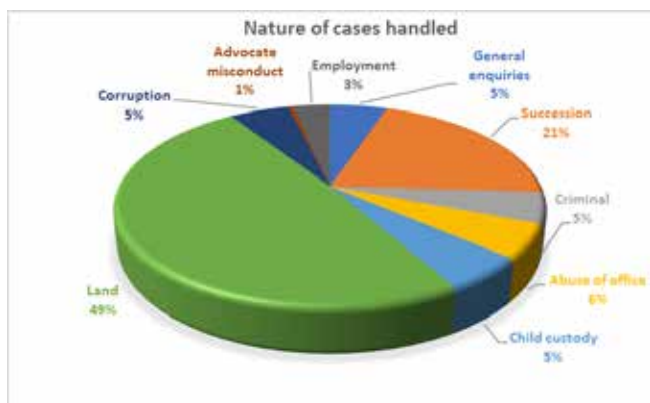
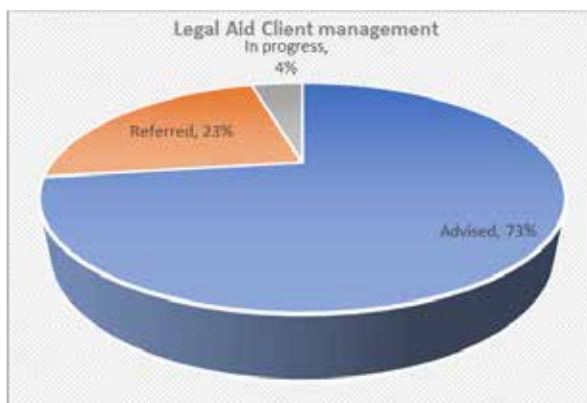
Through the Accountable Mining project TI-Kenya increased the capacity of the existing organizational Toll-free line (0800 720 721) to accommodate complaints reporting on suspected corruption in the extractive sector. The Toll-free line now has an option (5) dedicated to corruption related complaints from the mining sector particularly in the process of awarding of mining licenses and permits which are highly vulnerable to corruption.

e.) Increasing citizen knowledge and capacity through legal aid and awareness

The Advocacy and Legal Advice Centre (ALAC) is an avenue created by the TI global movement for citizens to report suspected cases of corruption. The TI movement has used the ALAC tool since 2008 to empower victims and witnesses of corruption to stand up against the vice in over 50 countries across the globe. The ALAC is a walk-in or call-in centre where citizens physically, through phone or through email obtain free, quality, and confidential legal advice on corruption cases. TI-Kenya has established four ALACs with one located in its headquarters in Nairobi, and other three spread across the three regional offices in Mombasa, Eldoret, and Kisumu, and which serve the entire regions they are situated. Through the ALACs, over 53,699 people in Kenya have been given legal services since 2009. In 2020-21, and considering the COVID-19 pandemic, ALACs offered legal aid services to 1,199 (618M, 581F) citizens mostly through calls and secure outreaches as tabulated below.



Legal outreach/ awareness was the dominant mode of engagement with clients amid observation of Covid-19 safety protocols. This explains the reduced numbers and lost opportunities in the Covid-19 pandemic period



From the analysis of cases managed by the ALACs, land remains the key subject of discourse among communities in Kenya, followed by succession, abuse of office, corruption and child custody respectively. This demonstrates the continued need for institution of alternative dispute resolution mechanisms within the local communities as well as continuous community capacity building on these areas of discourse.

TI-Kenya through the Access to Justice project continues to support institution of Alternative Dispute Resolution Mechanisms in the North Rift region. Through the Land and corruption project, we continue to strengthen land governance mechanisms within the coastal region.

f.) International anti-corruption day

Additionally, we undertook a sensitization of a total of 74 women and youths from Maseno South Diocese on corruption and anti-corruption strategies to mark the International Anti-corruption day in Kisumu on 9th December 2020. This was done in partnership with CAJ and Inform Action.

g.) Capacity building on topical integrity and accountability issues.

Trainings

1. Health Facility Management Committees (HFMCs)

In the period under review, TI-Kenya in collaboration with the county government of Nyeri through the Open Contracting for Health project undertook training of 107 (Male 55, Female 52) HFMC members drawn from 13 health facilities in Kieni and Mukurwe-ini sub counties in Nyeri county. The training of HFMCs was meant to enhance transparency and accountability in health facility management and covered key areas of health management including planning and management of finances at health facilities, procurement and supply chain management, health facility information management, resource mobilization and results-based financing.

2. Budget trainings

During the period under review, TI-Kenya through the Western Regional Office trained 700 citizens [288males; 412 females] through 20 trainings on budget tracking processes, social accountability and anti-corruption initiatives in Kisumu, Bungoma, Siaya and Kakamega Counties thereby enhancing their capacities in governance processes at the County level. As a result of these trainings, youth, women and PWD groups across the four counties successfully participated in the 2020/2021 public participation processes and submitted views on priority areas for consideration in the 2020–21 annual budget.

3. Sensitization forums

To enhance citizen understanding and action on corruption, TI-Kenya partnered with Anglican Church [Western and Nyanza Region] to sensitize the public on corruption and the role of the church in promoting Transparency and Accountability. In collaboration with Anglican Bishops, Mother Union Coordinators and youth coordinators, the clergy through Ebru TV called upon citizens to enhance civilian oversight and action against corruption including demonstrations and civil disobedience. <https://youtu.be/BtQt0TmsTJU>

To improve youth engagement the youth in the fight against corruption, TI-Kenya trained four youth groups in Kilifi, Mombasa and Kwale Counties in March, 2021 on civilian oversight and electoral accountability with the objective of reviving Integrity Debates amongst Youths. These trainings reached 89 youth (52 male, 37 female) igniting their interest in electoral accountability and civilian oversight discussions at local level. This has led to formation of youth bungenes in specific areas of Kwale and Kilifi Counties implying more effective participation in the upcoming elections. This has also led to more capacity building needs and requests by young/ budding CSOs for mentorship and partnership on accountability.





4. Advocacy meetings with Political Parties

To ensure political parties improve their commitment and involvement in the fight against corruption, TI-Kenya in partnership with the Center for Multiparty Democracy (CMD) undertook four advocacy meetings with political parties. Through these meetings, TI-Kenya and CMD engaged 77 (50F, 27M) members of political parties including the women’s league, youth league, persons with disability and the senior leaders of political parties. The meetings advocated for enhanced political party vetting on Chapter 6 and its requirements within nomination processes during both general and by-elections

5. Journalists’ training on governance reporting

To improve reporting on key governance issues, TI-Kenya trained 181(84F,97M) journalists on relevant topical areas in their work including, public procurement legal and regulatory framework, the process of investigation, prosecution and adjudication of corruption crimes, ethical leadership in Kenya and whistleblowing. The training improved the journalists’ knowledge on these areas and consequently their capacity to investigate and / or report on corruption, governance as well as whistleblowing. To augment reporting on governance issues, TI-Kenya also trained 41 bloggers (25 male, 16 female) drawn from the Bloggers Association of Kenya (BAKE) on ethical leadership, whistle-blower protection and the process of investigation, prosecution and adjudication of corruption crimes. Bloggers represent new media / social media that resonate with a huge population thereby complementing mainstream media.

In Kwale county, TI-Kenya in partnership with Kwale Mining Alliance’s working group on Environment and Exploration, trained local communities on acquisition of mining and EIA licences using the mining licence process map with emphasis on access to information and community participation in mining license issuance and EIA processes. Additionally, TI-Kenya in collaboration with Kwale Mining Alliance and Law Society of Kenya (LSK) built the capacity of 139 Kwale community members (76M and 59F) on mining land acquisition process as well as development and implementation of Community Development Agreements (CDAs) with focus on the role of women in these processes. These engagements will enhance community participation in mining processes within Kwale County and particularly women who have ineffectively engaged in these processes previously.

h.) County dialogues sessions

To facilitate effective engagement between right holders and duty bearers on key service delivery issues, TI-Kenya convened two county dialogue in Kwale County in December 2020 and June 2021 bringing together 165 (82M, 83F) participants physically and 780 virtually for an objective service delivery discourse. The participants were drawn from the county government of Kwale (Assembly and executive), oversight agencies such as the Ethics and Anti-Corruption Commission, (EACC), Office of the Controller of Budget (CoB), civil society, media as well as citizens and deliberated on matters transparency, accountability, access to information, service delivery and governance in the county. Through these dialogue sessions, citizens were able to engage the county government on development projects, accountability of public resources as per the Auditor General's reports, access to public information as well as effective implementation of county laws and policies putting pressure on the county government to be more transparent and accountable



i.) Institutional strengthening initiatives for good governance actors at the county

Strengthening of good governance actors ensures a strong social fabric within counties to keep duty bearers accountable while also creating necessary safeguards against government intimidation, interference or coercion. As part of TI-Kenya's strategic engagements, we progressively build the capacity of these actors towards establishing a sustainable anti-corruption movement. Within the period under review, TI-Kenya built the capacity of CBOs and CSOs from Migori and Homa Bay counties on accountability and transparency in climate financing. Through this training, 60 participants from local CBOs and CSOs were capacity built on budget and expenditure tracking of climate funds under the devolved system of government.

Under the Democracy and Human rights program, TI-Kenya in collaboration with Defenders Coalition trained 34 participants (22 male and 12 female) from CSOs and CBOs in Kwale County on safety and security matters thereby equipping them with knowledge and skills to deal with emerging vulnerabilities, risks and threats faced in the region.

Under the accountable mining project, TI-Kenya built the capacity of communities around mining areas in Kitui (Mui Basin) and Kwale Counties on their rights and the importance of meaningful engagement and participation in decision making processes relating to mining. In Kitui, TI-Kenya in collaboration with CARITAS Kitui built the capacity of 140 (74M, 66F) citizens of Mui Basin coal deposits on land acquisition process, formation and strengthening of CBOs as mechanisms for formal engagement between mining companies and local communities.

These CBOs will provide a sustainable structured mode of engagement between coal mining companies and local communities thereby elevating the communities' voice in the ongoing discourse on extraction of coal. The established CBOs will ensure transparency, accountability and inclusivity in land acquisition processes as well as other mining decision-making processes





*TI-Kenya and other stakeholders addressing the media on the state of whistle-blower protection legislation in Kenya
Photo: © TI-Kenya*

POLICY LEGAL AND INSTITUTIONAL FRAMEWORK PROGRAM

a.) Open Government Partnership (OGP)

TI-Kenya through its Policy Legal and Institutional Framework Program supported the development of Kenya's National Action Plan on OGP (NAP IV) through provision of technical review of the third National Action Plan (NAP III) and co-creation of the fourth National Action Plan (NAP IV) -2020 and 2022. As a result, TI-Kenya continues to be the CSO convenor for the first commitment under NAP IV on Beneficial Ownership Transparency with a unique opportunity to drive a reform agenda on the matter.

b.) Review of the African Union Convention on Preventing and Combatting Corruption (AUCPCC)

Through the Legal, Policy and Institutional Framework program, TI-Kenya provided technical review of the AUCPCC and subsequently provided joint CSO views on implementation of the AUCPPC to the African Union Advisory Board on Corruption (AUABC). The review provided vital opportunity for TI-Kenya's input towards strengthening existing anti-corruption legislation as well as suggesting robust implementation mechanisms to eradicate corruption in Africa.

c.) Review of anticorruption/ accountability focused laws and regulations

Through the PLIF program, TI-Kenya provided input (through Memoranda) on Access to information regulations-2021, Lifestyle Audit Bill-2021, Election Campaign Financing Regulations-2021, Elections (Amendment) Bill- 2021, County Oversight and Accountability Bill-2021 and Public Procurement and Asset Disposal (Amendment) Bill 2020. In the oncoming period, TI-Kenya will track and advocate for adoption of recommendations and enactment of the laws so as to strengthen the legal anchor for the fight against corruption.

d.) Supporting public policy research and analysis of legislation

In TI-Kenya's context, public policy research provides a contextual analysis of design and implementation of key policies while analysis of legislation provides insights on the integrity of the legislation process as a preventive and reactive anti-corruption measure. TI-Kenya's work in the policy and legislative advocacy is guided by research and critical analysis of existing laws and policies. In the period under review, TI-Kenya undertook a Review of The State Of Whistle-blower Protection and Defamation Laws in Kenya culminating to disclosure of the gaps in Kenya's legal framework that undermine protection of whistle-blowers. Subsequently, the review provided imperative recommendations for strengthening whistle-blower protection including safeguarding them from unjust and retaliatory defamation suits.

To amplify advocacy on ethical leadership in Kenya, TI-Kenya conducted a survey on citizens' perception on ethical leadership dubbed My Leader, My Choice. The survey brought to the fore citizens' views on ethical leadership in Kenya and provided critical information for design and development of civic engagement as well as behaviour change models. The survey will guide TI-Kenya's civic engagement work so as to improve citizen responsibility in electing leaders of integrity.

To scale up the fight against corruption in emergency procurement, TI-Kenya conducted an analysis of contracts awarded to different suppliers to manage the COVID 19 pandemic at county and national level. The report, Supplier Analysis of Covid-19 Contracts Awarded by the County and National Governments in Kenya identified key gaps in emergency procurement in Kenya necessitating policy and legislative remedial action. In the oncoming period, TI-Kenya will be advocating for reviews in procurement policies and legislation to seal the gaps to mitigate corruption and ensure value for money in emergency procurement in Kenya.

Transparency and accountability are key constituents in service delivery, particularly in ensuring that public needs are sufficiently addressed through efficient and elaborate decision-making processes. TI-Kenya endeavors to contribute to improved service delivery by supporting establishment of good governance mechanisms at national and county level. In October 2020, TI-Kenya launched County Governance Status report, 2019 highlighting governance inadequacies at county level and offering recommendations to improve service delivery in counties through strengthening of transparency, accountability and integrity mechanisms.

The Kenya Bribery Index is a report that captures the bribery experiences of citizens as they seek services from various government services. In December 2020, TI-Kenya launched Kenya Bribery Index, 2019, a report that highlighted diminishing corruption in key service delivery processes in education, civil registration, Huduma Centre. The report further highlighted the criminal justice system as the most corruption prone, significantly undermining civil society efforts in the fight against corruption. Through the report TI-Kenya recommends development, review and effective implementation of corruption related policies and legislation to aid the fight against corruption including gazetting regulations to the Bribery Act, 2016, enactment of False Claims bill, the Whistle-blower Protection bill among others.

e.) Support knowledge generation (+ strategies, models, etc.) and documentation initiatives on effective accountability.

In the period under review, TI-Kenya significantly invested in generation and transfer of tacit and explicit information for awareness creation and subsequent capacity development to state and non-state actors. Through the PLIF program, TI-Kenya, developed a **CSO guide to public procurement**, a simplified, summarized guide to the Public Procurement and Asset Disposal Act, 2015 program, for use by Civil Society Organisations. The guide was developed and distributed in January 2020 to CSOs working on governance and accountability in the health sector in Nyeri County. The guide will improve their understanding on public procurement for more effective monitoring of health related procurement within the county.

In the extractive sector, TI-Kenya developed **Kenya Mining License Process Maps**⁹, instrumental in creating transparency in the mining process by catalysing mining communities to be part of decision making process as mining licences are awarded. The maps alongside the **Popular Version of the Mining Act, 2016** were distributed to CSOs, CBOs and communities in Kwale and Kitui Counties which are at various stages of extraction of various minerals. The **Popular Version of the Mining Act, 2016** was produced by TI-Kenya within the period as a simplified duplicate of the Mining Act 2016 to help citizen, CSOs and affected mining communities understand the laws governing mining in Kenya as an induction towards more effective engagement between citizens, mining companies and government.

To build the capacity of civil society organizations to effectively engage in climate risk insurance as key actors in climate governance, TI-Kenya in collaboration with German watch and the Multi Actor Partnership in Kenya developed a **Pocket Guide to Climate Risk Management in Kenya: A Case of Climate Risk Insurance**. The guide explores the viability of Climate Risk insurance as a tool for management of climate risk and protection of lives and livelihood of the most vulnerable communities in Kenya. It provides an elaborate background for CSOs to advocate for climate risk insurance in Kenya.

To enhance service delivery within the police, TI-Kenya supported the Internal Affairs Unit of the National Police Service to develop, publish and disseminate service delivery charters, highlighting key services and delivery processes within the service. The charters were distributed to 110 police facilities across the country thereby increasing awareness, transparency and accountability in police service delivery particularly during the Covid-19 pandemic period when cases of police brutality were on the rise.



f.) Institute and enjoin in corruption-related public interest litigation

To complement direct advocacy work, TI-Kenya uses public interest litigation and administrative petitions as an alternative avenue for pushing policy and legislative change. In this regard, TI-Kenya supported Public Oversight Committee members in Machakos County to draft a petition and a request for information on COVID-19 funds accountability which was submitted to Machakos County. This petition advocated for establishment of more transparent and accountable processes within the county health department particularly during the COVID-19 period. TI-Keya also supported Kisumu CSOs in drafting a petition to the senate [health committee] on lack of accountability on Covid-19 funds within Kisumu County.

g.) Convening of forums to deliberate, strategize & act on emerging accountability concerns

1. Commemoration of the World Whistle-blower Day

The World Whistle-blowers Day is an international observance held on June 23 every year to raise public awareness about the important role of whistle-blowers in combating corruption and maintaining national security. In commemoration of this day, TI-Kenya convened a multi stakeholder forum with 57 (27 male and 30 female) key anticorruption actors from the African Parliamentarian's Network against Corruption (APNAC), the Witness Protection Agency (WPA), EACC and CSOs to deliberate on policy and legislative progress towards whistle-blower protection in Kenya. In addition to review of policy and legislative milestones, a key whistle-blower (Spencer Sankale) was feted by APNAC for his role in uncovering corruption at Maasai Mara University. He was also adopted as an associate member of APNAC.



2. International Anti-Corruption Conference (IACC)

TI-Kenya participated in the 19th virtual IACC¹⁰ in November/December 2020, whose objective was to enhance anticorruption measures so as to ensure realization of 2030 sustainable development goals. Additionally, TI-Kenya participated in the **High-Level Segment¹¹: Turning anti-corruption commitments from promise to practice** that reviewed the progress individual countries had made in the implementation of the anticorruption commitments made in the 18th IACC. TI-Kenya presented Kenya's progress, challenges and key lessons in the implementation of these commitments

52nd Meeting of the Subsidiary Bodies of the UNFCCC (African Hub) TI-Kenya participated in the 52nd Meeting of the Subsidiary Bodies of the UNFCCC (African Hub) in Sharm El Sheikh, Egypt from 30th May to 18th June 2021. As one of the Lead Coordinators on Transparency in African Group of Negotiators (AGN), TI-Kenya facilitated key discussions on Transparency and finance. On Transparency, TI-Kenya advocated for the creation of an elaborate framework for transparency of action and support in the implementation of the Paris Agreement. In finance, TI-Kenya advocated for resource support, (financial and technical) for countries to facilitate reporting of Nationally Determined Contributions.

⁹ Process maps are step-by-step guide on mining licence award process in Kenya.

¹⁰ The International Anti-Corruption Conference (IACC) is a series of international conferences organised by the IACC Council, in association with local governments and organisations, with Transparency International as its secretariat

¹¹ The high-level segment is a forum where ministers, leaders of international organisations and private companies come together to discuss strategies for the international collaboration on anti-corruption and present concrete plans.



TI-Kenya team during a meeting with East African Legislative Assembly (EALA) Committee on Agriculture, Tourism and Natural Resources

Photo: © EALA

SOCIAL JUSTICE AND ECONOMIC ACCOUNTABILITY

a.) Supporting accountability, social justice & rights-focused institutions.

Collaborative advocacy ensures that technical and financial resources, information and knowledge are consolidated to catalyse efforts towards achieving meaningful change. TI-Kenya jointly with SEATINI Uganda reviewed tax harmonisation regime in EAC and highlighted the importance of tax harmonisation within the EAC. Further, these organizations financially supported the regional DRM dialogue that advocated for greater regional integration particularly in public finance management, tax harmonisation and enhancing trade within EAC.

In an effort to curb Illicit Financial Flows (IFFs), TI-Kenya offered technical support to the East Africa Legislative Assembly (EALA) towards development of a motion for a resolution to stop (IFFs) in the extractives sector. This motion was adopted by EALA in May 2021 thereby augmenting efforts towards entrenchment of transparency and accountability in the extractive sector

b.) Supporting development & adoption of mechanisms for transparent & equitable distribution of public resources and opportunities

Through the Domestic Resource Mobilization project, TI-Kenya has been supporting establishment of transparent and equitable distribution and management of public resources within the EAC. To this end, TI-Kenya previously (2020) supported research on beneficial ownership laws, OAG reports, public debt as well as transparency in corporate reporting. The research recommendations have been used to advocate for disclosure of beneficial owners, prudent public resource management and increased resource mobilization within the EAC among other issues. As a result, Rwanda published the law governing companies (Law N° 007/2021) in March 2021 thereby effecting disclosures on beneficial ownership.

c.) Supporting initiatives that enhance effective public resource planning, use, and accountability.

Within the period under review, TI-Kenya rallied citizens towards advocating for accountability in public debt management through mainstream as well as social media. These efforts saw a rise in public interest, conversations and concerns on the subject as well as structured advocacy engagements with Idhini initiative and Okoa Uchumi.



TI-Kenya in collaboration with regional partners continue to advocate for the need to implement recommendations from the assessments of Auditor General's reports and public debt within the EAC region. This advocacy has illuminated debt load within the EAC countries prompting more robust public conversations and engagements.

d.) Collaborating with relevant State & NSAs to ensure effective and transparent governance of natural resources.

TI-Kenya is collaborating with EALA (Agriculture, Tourism and Natural Resource Committee of the East Africa Legislative Assembly) towards implementation of the resolution to stop Illicit Financial Flows (IFFs) in the extractives sector in East Africa. This motion makes provisions on the need to initiate and institutionalize structures for dialogue between communities affected by mining, mining companies, partner states ministries of mining, finance and revenue collection authorities, with the overall objective of enhancing laws in the extractives sector particularly tax laws to prevent harmful competition between partner states and curb illicit financial flows.

Similarly, TI-Kenya engaged women in the mining communities in within the EAC region and identified gender issues in mining sector for policy and legislative reforms. Some of the key issues identified include inaccessibility to finance, inaccessibility of market for the mineral products particularly in Tanzania, lack of access to information- Kenya (Kwale and Kitui counties) and the informal nature of artisanal and small scale mining (ASM) across the EAC region. Using this feedback, TI-Kenya is advocating for review of mining laws within the region to ensure transparency, inclusion and accountability.





INSTITUTIONAL DEVELOPMENT

This strategic focus area enhances institutional relevance, effectiveness and sustainability through Human Resources (HR) and Governance Development, Resource Mobilization, Marketing, Systems and Structure Strengthening, as well as Monitoring, Evaluation, Research and Learning (MERL).

a.) Human Resource and Governance Development

TI-Kenya progressively strengthens its human resource management and governance processes to ensure that the institution upholds its vision as a premier anti-corruption body. To this end, the organization undertook the following human resource management and governance measures:

1. Review of institutional performance management tools to continuously improve the human resource performance standards.
2. Capacity development including training and sensitizations¹², mentorship, sharing of information and knowledge (E-learning, peer learning, documentation and best practice sharing)
3. Establishment of Hybrid Work Model to support sustainable and safe working approaches for all staff and stakeholders, amid the Covid-19 pandemic.
4. Job evaluation and workload analysis for the institution to inform review of human resource policies and procedures as well as establishment of an effective succession planning process.
5. Staff welfare and Employee Assistance Programs (EAPs) including, virtual team building and end of year party and award ceremony, wellness talks, therapy sessions etc.
6. Employee Satisfaction Surveys and a Happy Barometer check, to measure effectiveness of human resource management policies and processes.
7. Quarterly board meetings to review and strengthen institutional governance processes

b.) Improved internal systems, policies and structures

To respond to the COVID-19 pandemic, TI-Kenya reorganized its internal systems, policies and structures to accommodate sustainable and safe operations amidst the pandemic. In this regard, the following measures were undertaken:

1. Review and implementation of COVID-19 protocols and guidelines to ensure continuity of TI-Kenya operations and overall institutional sustainability.
2. Review of HR policies and procedures; Anti-Fraud policy; Investment policy; Sexual Exploitation, Abuse and Harassment policy; Whistle Blower policy; Contract Management policy and The Resource Mobilization Policy to strengthen internal controls as well as boost operational efficiency and effectiveness.
3. Automation of finance, procurement and human resource processes.
4. Use of ICT business platforms – zoom, Microsoft planner, outlook for internally and externally to safely support internal processes as well as advocacy

c.) Enhancing TI-Kenya Brand Awareness and Communication

In 2020-2021, TI-Kenya engaged in proactive marketing and communication strategies that allowed our stakeholders to align with our vision for a Corruption-free Kenya, and to participate in the broader conversation around our mission.

¹² Trade Based Money Laundering; Online writing workshop; Office 365 (O365); Land & Environment (Contemporary Laws, Policies, Practices & Procedures); Gender mainstreaming; Mental Health: Covid-19; Risk Management For Not For Profit Sector; Project management; Climate Change; Elections and Civic Responsibility; Fundraising/ proposal development, Navigating Health and safety in the wake of Covid 19, among others.



Within this period, we sustained our media presence through 33 radio talk shows and 5 live TV interviews on emerging governance issues, reaching about 1.7 million audiences. We advocated for transparency and accountability in the country through print media by publishing pieces in the local and regional dailies. We maximized on our online presence to push for online anti-corruption campaigns through our social media platforms. Within the period, 155.8 K interacted with our Twitter account, our following rose from 14.5 K to 16.5 K, while 10.3K interacted with our Facebook account.

In addition, we participated in outreach and awareness activities to market our products and services, and produced and disseminated Information, Education and Communication (IEC) materials with succinct anti-corruption messaging.

d.) Monitoring, Evaluation, Reporting, and Learning (MERL)

Monitoring, evaluation, research and learning ensures the organizations mission stays aligned to the vision and that internal processes effectively deliver results. Within the period under review, TI-Kenya conducted an annual review of its strategic plan thereby collating and reflecting on successes achieved within the three years of implementation. To increase anti-corruption awareness, strengthen institutions and ensure advocacy strategies remain relevant, TI-Kenya:

1. Undertook a research on the State of Whistle-blower Protection and Defamation Laws in Kenya culminating to disclosure of the gaps in Kenya's legal framework that undermine protection of whistle-blowers.
2. Conducted a survey on citizens' perception on ethical leadership dubbed My Leader, My Choice. The survey will guide TI-Kenya's civic engagement work so as to improve citizen responsibility in electing leaders of integrity.
3. Undertook an analysis of contracts awarded to different suppliers to manage the COVID 19 pandemic at county and national level which is being used to advocate for reviews in procurement policies and legislation to seal the gaps to mitigate corruption and ensure value for money in emergency procurement in Kenya.
4. Launched County Governance Status report, 2019 highlighting governance inadequacies at county level and offering recommendations to improve service delivery in counties through strengthening of transparency, accountability and integrity mechanisms.
5. Launched Kenya Bribery Index, 2019, a report that highlighted diminishing corruption in key service delivery processes in education, civil registration, Huduma Centre while also demonstrating increasing corruption within the criminal justice system.
6. Conducted a rapid a Rapid Assessment on Transparency and Accountability Measures by County Governments' Response to COVID-19 in 12 counties¹³. The findings from the Rapid Assessment have been used to advocate for policy reforms and action from oversight institutions.

¹³. Read more on the report - <https://actionfortransparency.org/knowledge-base/covid-19-rapid-assessment-report/>

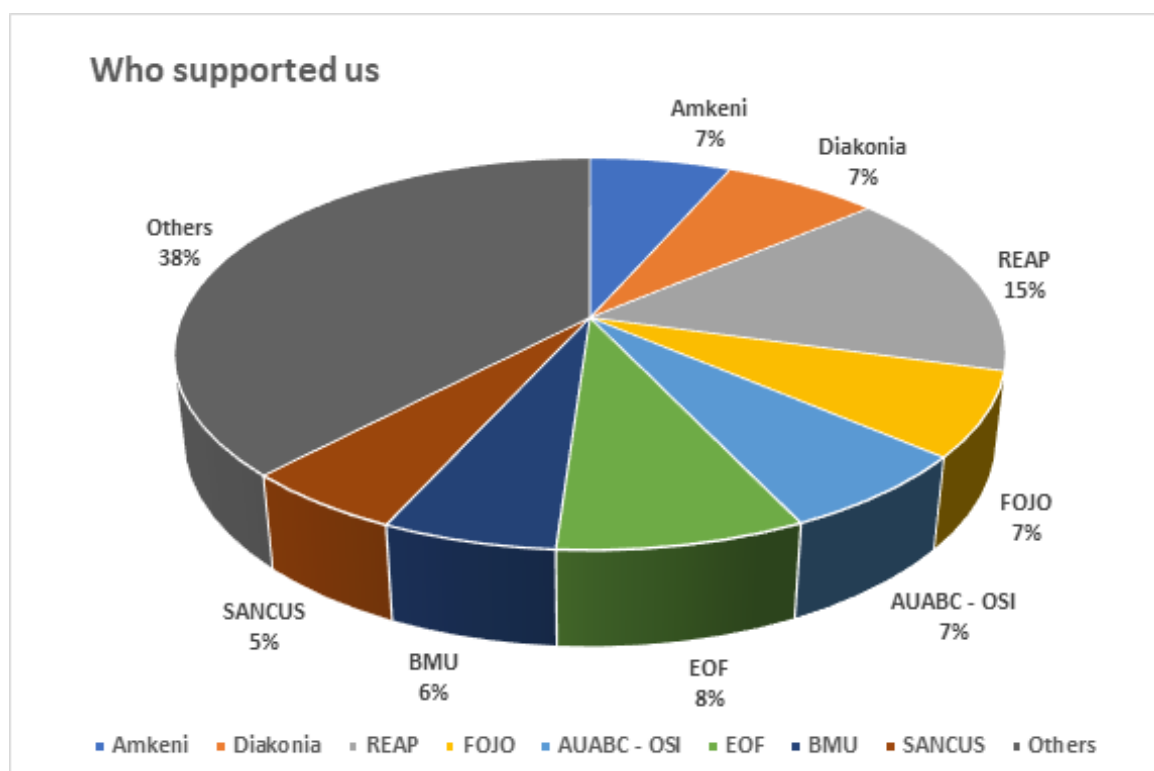


FINANCIAL PERFORMANCE ANALYSIS FOR THE FINANCIAL YEAR THAT ENDED ON 30TH SEPTEMBER 2021

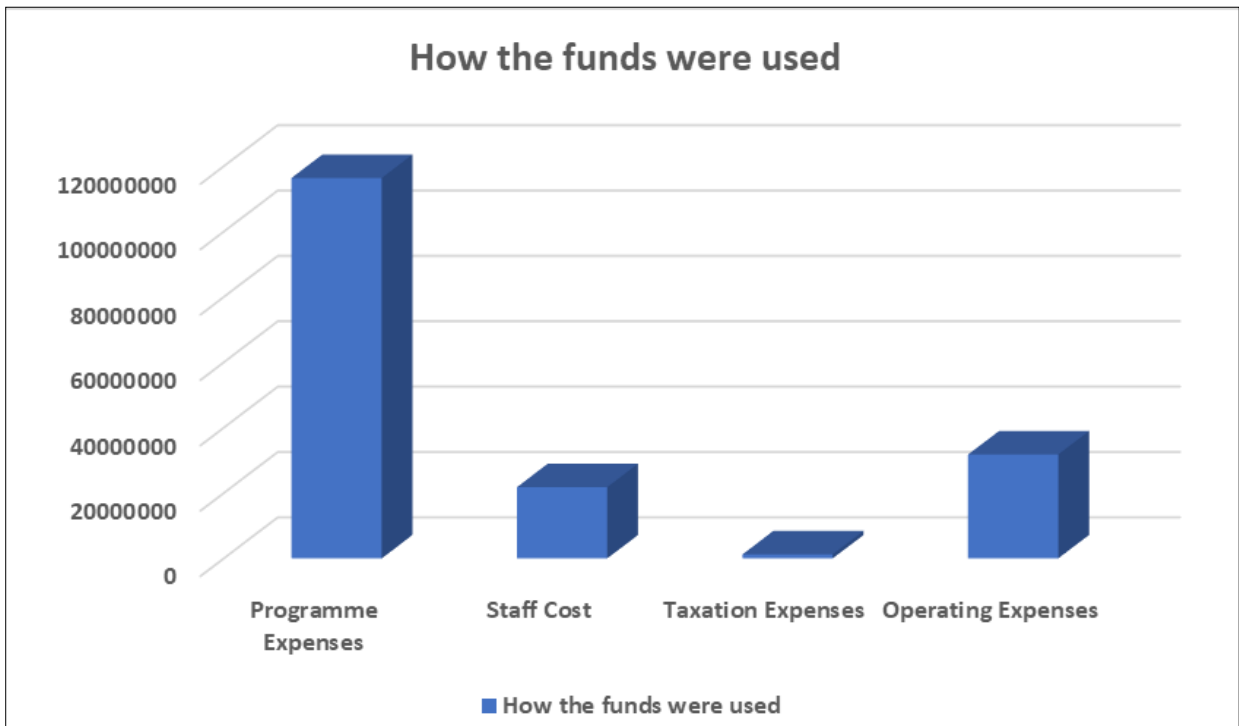
1. Grant Income

PARTNERS	Amount Received During the Year (Ksh)
AMKENI	10,757,100.00
DIAKONIA	11,886,707.15
REAP	25,455,900.00
FOJO	11,361,125.95
AUABC-OSI	10,963,903.50
EOF	13,357,338.05
BMU	9,369,963.60
SANCUS	8,761,832.85
OTHERS	62,097,714.90
GRAND TOTAL	164,011,586.00

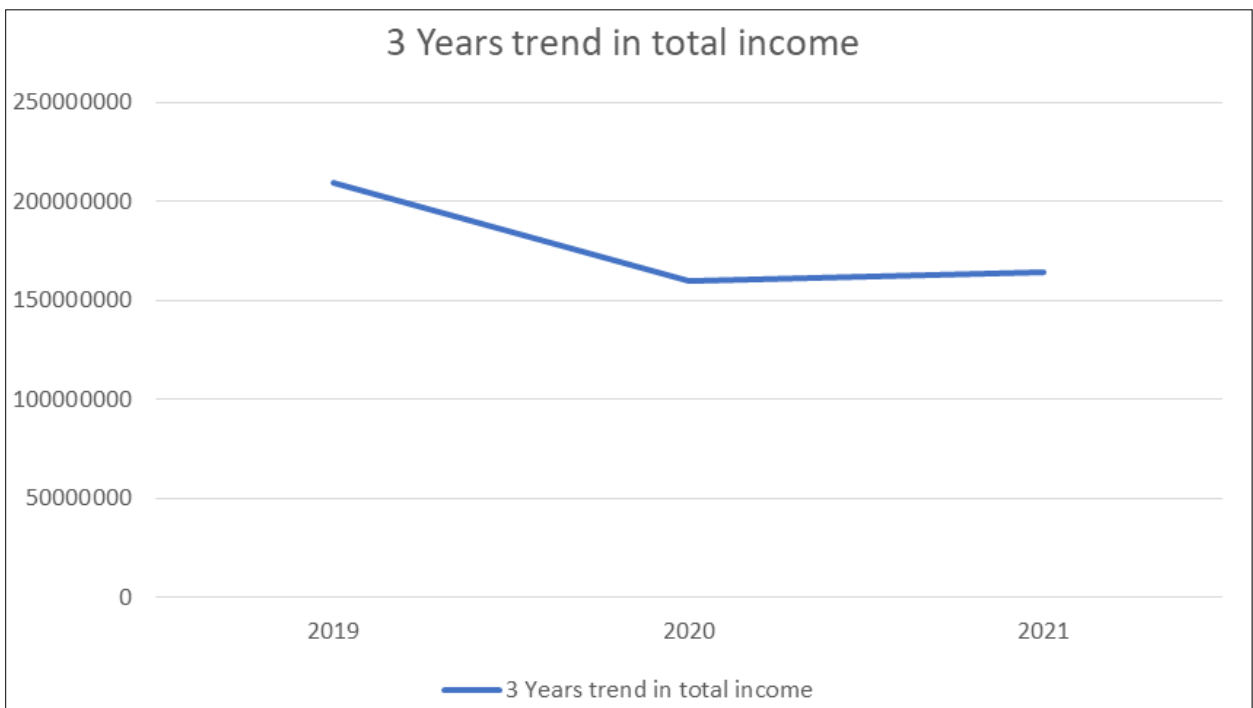
2. Who Supported Us



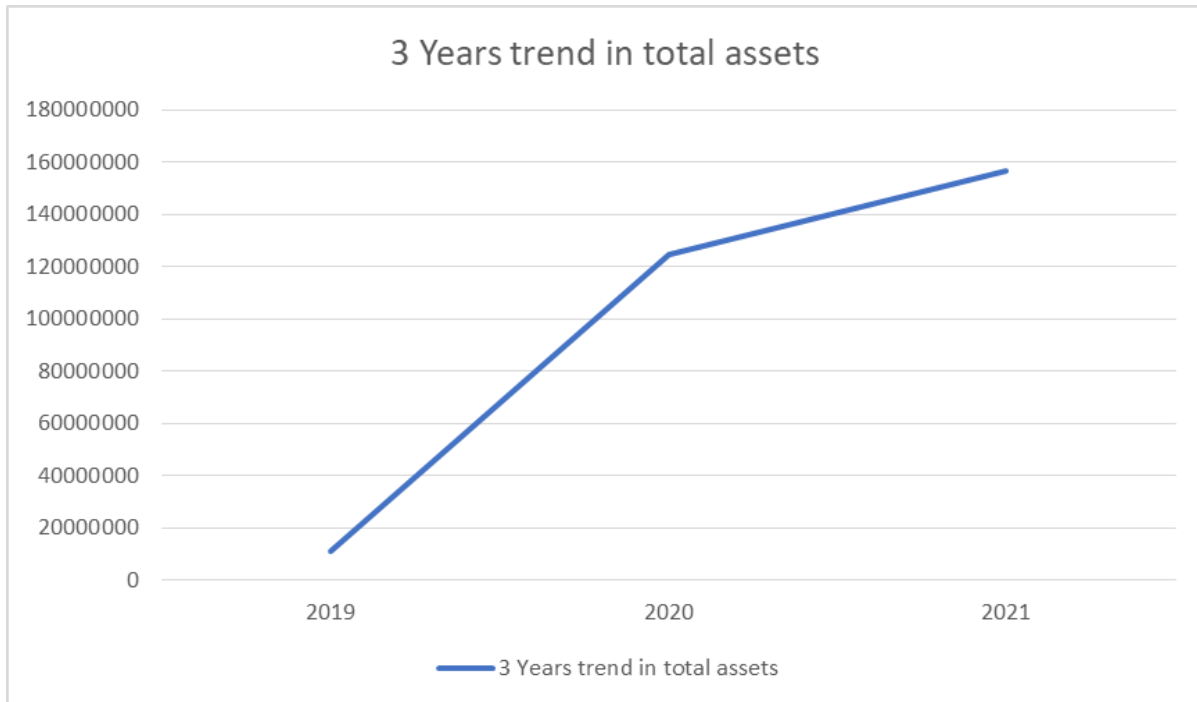
3. How the funds were used (Ksh)



4. 3 years trend on total income



5. 3 years trend in our total assets





TRANSPARENCY
INTERNATIONAL
KENYA

HEAD OFFICE

Kindaruma Road, off Ring Rod, Kilimani Gate No. 713; Suite No.4
P.O.Box 198- 00200, City Square, Nairobi. | Tel: 2727763/5
Mobile: +254 (0)722 209 589 | Email: transparency@tikenya.org

REGIONAL OFFICES & ADVOCACY & LEGAL CENTRES

ALAC ELDORET

FIMS Building, Nandi Street,
Opposite Nandi Arcade
Tel: +254 5320 33 100
Mobile: 0704 899 887
Email: alaceldoret@tikenya.org

ALAC WESTERN

Nyalenda Railways Estate - Opposite
YMCA, Gate A
P.O.Box 3560- 40100, Kisumu.
Mobile: 0716 900 227
Email: alacwestern@tikenya.org

ALAC MOMBASA

Jubilee Insurance Building (Arcade)
Moi Avenue,
Mombasa.
1st Floor, No.10
Mobile: 0728 418 822
Email: alacmombasa@tikenya.org

ALAC NAIROBI

Kindaruma Road, off Ring Road, Kilimani
Gate No. 713; Suite No.4
P.O.Box 198 -00200,
Nairobi.
Hotline: 0800 720 7215
Email: alacnairobi@tikenya.org

CALL OUR FREE ANTI- CORRUPTION

HELPLINE: 0800-720-721 or SMS 40019

To get assistance on corruption related cases



TI-Kenya